



**NHS**

**Critical Care Network**  
East Midlands

**Value for Money Framework**  
**East Midlands Critical Care**  
**Network**  
**2023-24**

## Introduction

Clinical Networks must demonstrate clear benefits for patients and provide value for money in terms of economy, efficiency and their effectiveness. This is particularly true within the current health economy. This Value for Money Framework is designed for completion by Clinical Networks to enable clear identification of where the Networks add value. The Framework outlines the added value of the East Midlands Critical Network for the period April 2023 to March 2024.

## Value for Money Framework

Value for Money Framework							
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Identify issues in terms of the section headings and type in the added value for patients, carers, clinicians, providers, commissioners etc. as relevant into each box							
Identified Benefit	What is the added value for?						
	Patient/Carer?	Clinicians?	Providers?	Commissioners?	Monitoring Org.?	Financial/Resource?	Other?
<b>Quality/Quality Service Improvement:</b>							
Network wide Quality Service Improvement Programme - regional and local projects	Improves patient experience and care. Continuous process ensures step change improvements	Opportunity to identify projects and facilitate change utilising redesign methodology. Implementation and sharing of best practice. Spread and sustainability of improvements/changes	Staff have opportunity to be involved in Quality Service Improvement. Workforce educated in QSI methods. Collaborative approach to solving issues	Quality Service Improvement. Effective use of resources, improved patient care	Development of standardised systems and processes. Improved patient experience and care	Multi-factorial - Better use of resources, patient care enhanced, staff development	Continuous process improvement
Network wide procurement improves purchasing efficiency	Standardised care. Regular review of products and services	Common consistent approach – reduces variability for rotational staff	Dependable cost saving delivery of care. Economies of scale	Whole Network uptake provides economy of scale	Network wide standard care and costs assured	Cost savings assured with bulk purchases. Reliable, tried and trusted resources	Demonstrates member participation and engagement
Regional sharing of patient safety alerts	Delivery of safer care. Network approach to standardised patient care. Best practice and best care assured	Use of national consistent evidence-based standards	Best care assured. Central point of contact for information distribution	Reliable, evidence-based care. Improving patient care and safety	Compliance with national standards	Delivery of safer care improves patient experience and care, preventing enhanced length of stay	Networked process of communication

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Inclusion of pharmaceutical/company representatives at Network Clinical meetings facilitates  New ways of working and enhances product knowledge	Patients benefit from new products and technology	Best use of appropriate products	Network approach to ensure use of appropriate products for enhanced patient care	Whole Network uptake provides economy of scale	Network wide standard care and costs assured	Cost savings assured with bulk purchases. Reliable, tried and trusted resources	Partner engagement
Local pilot and regional implementation of new products and services	Evidence based best practice. All patients in the Network receive best standardised enhanced patient care	Opportunity to trial products and share findings	Network wide product testing and implementation	Whole Network uptake provides economy of scale	Network wide standard care and costs assured	Cost savings assured with bulk purchases. Reliable, tried and trusted resources	Facilitates member engagement
Pharmacy Group production of guidelines and review of existing guidelines	Delivery of improved care	Common consistent approach	Best care delivered using standardised methods	Whole Network approach to deliver reliable best patient care	Network wide standard care	Patient care enhanced	Multi-professional working
Support Trust adherence to NICE CG83 Critical Care Rehabilitation Guideline and recognition of issues through Network Self-Assessment Process	Identification of areas of best practice and areas for further improvement	Introduction of evidence-based practice. Opportunities to influence care outside critical care. Multidisciplinary working	Delivery of care to expedite patient journey throughout their pathway of care. Multidisciplinary working. Organisational learning and development – whole system pathway	Improved quality patient care. Identification of an agreed set of KPIs	Compliance with national standards	Reduction in length of stay. Provision of appropriate rehabilitation and cross organisational care	Forward thinking approach to improving patient care. Multi-organisational working
Promotion and support of the NICE CG50 Acutely ill patients in hospital – recognition and response to acute illness in adults in hospital	Delivery of improved patient care. The effective and efficient recognition of patients requiring critical care	Improvement in outcome of acutely ill patients presenting in general ward areas	Effective and efficient use of appropriate resources. Reduction in unnecessary critical care admissions. Organisational learning and development – whole system pathway	Effective and efficient use of appropriate resources. Ensuring the right patient is in the right place at the right time	Compliance with national standards	Funding of appropriate care in the appropriate place	Multi-professional working
PPI Representative involvement in the Network	Informs service planning and delivery, ensures the patient voice	Listen to the patient story, deliver patient focussed services	Empowers staff by delivering patient focussed services	Improved quality patient care	Patient focus	Assurance in respect of developments	Sharing of patient stories to inform quality service improvement

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<b>Capacity:</b>							
Capacity reporting	Identification and provision of regional capacity requirements for critically ill patients	Network support for capacity issues	Network wide picture – support for the development of Trust business cases	Review of capacity across the Network. Awareness of regional capacity issues	Review of capacity across the Network. Awareness of capacity issues	Regional process. Assurance in respect of developments	Links to other national programmes of care impacting on critical care capacity
Whole Network approach to capacity issues	Equity of care and access to care – “Your patient is my patient”	Reduction of pressure issues as bed stock is viewed as one rather than several. Improved patient care, collaborative working	Continuation of service provision for all Units within the Network. Reduction of risk.	Robust policies and procedures, agreed process for regional service delivery	Regional response to capacity reduces risk to Trusts	Effective/efficient use of resources	Demonstrates effectiveness of Network working
Support for Unit expansion programmes	Increasing bed availability in the Network	Network support for expansion programmes	Network wide picture – support for the development of Trust business cases	Support for expansion of critical care services in the Network	Support for expansion of critical care services in the Network	Assurance in respect of developments	Links to other national programmes of care impacting on critical care activity
Cross Network support during redevelopment/redesign of critical care facilities in Units across the Network	Equity of access and care for all patients across the Network	Consistent quality patient care at all times. Collaborative/partnership working	Ensures continuation of provision of service delivery	Maintenance of service delivery at all times	Regional response to deliver best patient care	Effective efficient use of resources across the Network	Demonstrates effectiveness of Network working
Continued development of Directory of Services (DoS) for critical care bed state	Identification of bed availability in the Network and beyond	Standardised process for recording of live bed capacity. Informs patient transfers under normal circumstances and in times of surge	National system - aides identification of capacity and bed availability in the Network and beyond	Access to live bed state – particularly in times of surge	Access to live bed state – particularly in times of surge. Informs emergency planning processes	Central provision – no cost to the Network	Provision of national critical care live bed state. Network instrumental in the development and redesign of system.
Comparative audit of critical care transfers	Identification of changes in patient flows and service provision	Regional picture of changes in patient flows and service provision	Regional picture of changes in patient flows and service provision	Informs regional capacity planning for critical care services	Informs regional capacity planning for critical care services	Enables identification of shift in service provision	Provides realistic picture of shifts in services in region
Support for the development of a Regional Weaning Centre	Identification of the need to support and care for patients with difficulty weaning from mechanical ventilation	Network support for regional clinical development programme	Regional centre offering a specialist service. Improvement in care. Effective use of expert clinicians	Support for specialist services in the Network	Support for specialist services in the Network	Assurance in respect of developments	Links to other national programmes of care impacting on critical care activity

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Business continuity and EPRR	Continuation of best care possible during surge	Optimal patient flow	Reduces variation	Intelligence on subject matter expertise to inform planning and optimise patient flows	Network engagement in planning decisions – informs business continuity	Best use of resources in surge	Data analysis informs escalation, transfers etc.
<b>Research/Education/Training:</b>							
On-going development and delivery of standardised Network training	Improved patient care with reduced variation in service delivery and standardisation of care	Skills and competency development/delivery, informed workforce. Access to courses otherwise not available	Access to standardised training, approved implementation/assessment methods. Attendance from all Units prevents depletion of staff from any single Unit	Agreed standard/ quality indicator, improved service delivery, economies of scale. Design and delivery of in-house Network wide training	Regional standard, reduced risk, reduction in replication/ duplication. Spread of learning across a geographical patch	Economies of scale, saving to Trusts training costs/release of staff, savings per course = £x	Development/ delivery regional training - National spread of training/courses. Raises the profile of the Network
Increasing faculty membership to facilitate more standardised Network training	More staff proficient in delivering enhanced patient care/delivery of services	More courses delivered to reduce variation and increase, competency development/delivery, informed workforce. Greater access to courses otherwise not available	Improved access to standardised training, approved implementation/assessment methods. Attendance from all Units prevents depletion of staff from any single Unit	Agreed standard/ quality indicator, improved service delivery, economies of scale. Design and delivery of in-house Network wide training	Regional standard, reduced risk, reduction in replication/ duplication. Spread of learning across a geographical patch	Economies of scale, saving to Trusts training costs/release of staff, savings per course = £x	Development/ delivery regional training - National spread of training/courses. Raises the profile of the Network
Support ACCOTS with the development of delivering a Critical Care Transfer Training course	Sharing of learning to enhance patient care. Equity of care/ standards, improved patient care/ delivery of services	Reduced variation, competency development/delivery, informed workforce. Access to courses otherwise not available	Access to standardised training, approved implementation/assessment methods. Attendance from all Units prevents depletion of staff from any single Unit	Agreed standard/ quality indicator, improved service delivery, economies of scale. Design and delivery of in-house Network wide training	Regional standard, reduced risk, reduction in replication/ duplication. Spread of learning across a geographical patch	Economies of scale, saving to Trusts training costs/release of staff, savings per course = £x	Development/ delivery regional training - National spread of training/courses. Raises the profile of the Network
Support Trusts with delivery of their own Transfer Course by funding the Ambulance	Sharing of learning to enhance patient care. Equity of care/ standards, improved patient care/ delivery of services	Reduced variation, competency development/delivery, informed workforce. Access to courses otherwise not available	Access to standardised training, approved implementation/assessment methods. Attendance from all Units prevents depletion of staff from any single Unit	Agreed standard/ quality indicator, improved service delivery, economies of scale. Design and delivery of in-house Network wide training	Regional standard, reduced risk, reduction in replication/ duplication. Spread of learning across a geographical patch	Economies of scale, saving to Trusts training costs/release of staff, savings per course = £x	Development/ delivery regional training - National spread of training/courses. Raises the profile of the Network

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Re-establishment of Network Outreach Group with leadership support from the Network Lead Nurse	Sharing of practice to improve patient care/delivery of service	Network forum to freely discuss standard practices, best practice and patient care. Reduces isolation and working in silos. Peer support	Platform provided to support clinicians with their work. Uniform provision of care. Participation in National outreach audit	Improved services and better care for patients	Adherence to regional and national standards	Standardised care	Networked approach to care
Development and dissemination of Operational Standards and Competencies for Critical Care Outreach Services	Standards of practice to improve patient care/delivery of service	Standardised approach to improve patient safety and reduce the number of avoidable harm events	Access to standardised national standards and competencies to support clinicians	Improved services and better care for patients	Adherence to regional and national standards	Standardised care	Prevents duplication of effort
Collaborative involvement with Educational Organisations	Skilled and competent workforce to deliver the best patient care	Better educated and informed workforce. Provision of additional educational opportunities	Supports knowledge and skills framework and provides opportunities for organisational learning and development	Educated professional workforce	Skilled competent workforce equipped to deliver within a changing health environment	Improved collaborative working. Network supported courses – cost savings to individual Trusts	Collaboration with Universities to deliver joint courses
On-going production of case studies from real life critical care transfer incidents	Improved patient care and standards of service delivery. Development and sharing of best practice	Open, honest process. Learning points shared and increased awareness to improve working practice and patient safety	Widespread dissemination of information providing improved working practices and standards	Increased quality of care and improved service delivery	Regional standards, reduced risks, better governance, audits, best practice	Learning from real life situations	Collaborative working with Ambulance Trusts
Sharing of governance issues/critical incidents	Improvements to best practice resulting in improved patient care and quality standards	Improved working practice and awareness of potential challenges	Widespread dissemination of information providing improved working practices and standards	Increased quality of care and improved service delivery	Regional standards, reduced risks, better governance, audits, best practice	Learning from real life situations	Reduction of risks
Sharing of patient stories at the Network Board and other Network groups	Patient perspective delivered resulting in improved patient care and quality standards	Improved working practice and awareness of potential challenges	Widespread dissemination of information providing improved working practices and standards	Increased quality of care and improved service delivery	Regional standards, reduced risks, better governance, audits, best practice	Learning from real life situations	Reduction of risks
On-going development of a Network Repository for Audit and Research Projects	Sharing of information to improve patient care	Prevents "re-inventing the wheel", sharing of information to improve patient care	Increased staff awareness, widespread dissemination of information providing improved working practices and standards	Increased quality of care and improved service delivery	Better governance, audits, research, best practice	Efficiency savings as a result of spread of projects	Projects identified and shared via Network Groups

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Development of the Educational Resource area of the website	Central resource to improve education. Sharing of best practice/ideas	Easily accessible resource to promote learning	Increased staff awareness and education	Better care for patients due to enhanced staff learning	Competent, knowledgeable workforce	Website produced in-house	Opportunity for further development and learning via an alternative medium
Design and delivery of Annual Network Conference	Multi-professional focus on equitable access and care for all patients within the Network	Working together in order to share best practice and promote best quality care to continually improve critical care services. Networking opportunity	Better informed staff. Opportunity to learn more about critical care topics and discuss/practise specific skills in workshops	Knowledgeable workforce in topics relating to critical care	Regional staff development	Low cost effective and efficient method of delivering staff information/education. No conference fee to Network staff. Income generated via sponsorship	Opportunities for staff to be involved and for staff outside of the Network to attend
Nurse Educators Network Education Strategy and Toolkit	Better informed staff to deliver improved patient care	Increased knowledge, awareness and skills	Better informed workforce	Enhance staff learning	Better governance, audits, research, best practice	Learning from experience. Collaborative working	
<b>Workforce:</b>							
Development and implementation of Network Critical Care Registered Nursing Workforce Framework and Standards	Care provided by a skilled and competent workforce	Enhanced skills and role development/ extending nurse/other roles	Ensures continuation of appropriate standards to improve working practices	Contract/service development/ delivery, informs current and future strategic planning	Development of future workforce, strategic service development/ delivery	Effective/efficient use of resources/skill delivery at all levels, reduction in medical/nurse reliance	Links to national workforce programmes/pilot opportunities
Development of a National Competency framework for critical care nurses	Care provided by a skilled and competent workforce	New ways of working, enhanced role development/extending nurse/other roles	Ensures continuation of appropriate service development and delivery/transferable skills	Contract/service development/ delivery, informs current and future strategic planning	Development of future workforce, strategic service development/ delivery	Effective/efficient use of resources/skill delivery at all levels, reduction in medical/nurse reliance	Links to national workforce programmes/pilot opportunities
Development of new roles	Delivery of the right care in right place through the development of new roles	New ways of working, enhanced role development/extending nurse/other roles	Ensures continuation of appropriate service development and delivery/transferable skills	Contract/service development/ delivery, informs current and future strategic planning	Development of future workforce, strategic service development/ delivery	Effective/efficient use of resources/skill delivery at all levels, reduction in medical/nurse reliance	Links to national workforce programmes/pilot opportunities. Work programme to ensure workforce is fit for purpose now and in the future

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<b>Organisational:</b>							
On-going development and sustainability of Network Operational Delivery Network Model	To ensure that all critically ill patients within the Network who require critical care receive the best care possible in the most appropriate environment at the most appropriate time	Collaborative working model. Opportunity to shape critical care services in the region to improve the experience and outcomes for patients	Equal voice. Membership model for the delivery of critical care in the region. Sharing of expertise and best practice. Improved standards and opportunities		Membership model for the delivery of critical care in the region. Sharing of expertise and best practice	Costs to fund Network management model. Economies of scale realised in respect of delivery of care and product design and purchase	An exemplar Networked model of care
Completion of National Governance Framework Toolkit for Operational Delivery Networks	Identification of clear accountability structures to facilitate the delivery of safe quality care	Development of standardised policies and procedures with clear guidance for the delivery of safe quality care	Membership model for the delivery of governance for critical care in the region. Sharing of expertise and best practice. Improved standards			Standardised approach to the delivery of care using agreed processes for the delivery of safe quality care	Links to National guidance and advice for Operational Delivery Networks
Support continued use of the Critical Care Rehabilitation Prescription Proforma	Facilitates the delivery of safe quality care and the patient pathway	Tool to underpin the Core Standards for the Critical Care Service Specification to facilitate the delivery of safe quality care and the patient pathway	Standards of care model for the delivery of critical care across the country endorsing expertise, best practice and improved standards			Standardised approach to the delivery of care using agreed processes for the delivery of safe quality care. Potential to be a KPI Core Standard in the Critical Care 2015/2016 onwards	Links to National standards
Major Health Events planning e.g. HINI collaboration in Network, with other Networks, NHSE/I and the Department of Health	Patients infection requiring critical care gain access to critical care. Improvements to delivery of patient care	Working as a Network reduces pressures for one or two Units across the Network. Sharing and lessons learnt. Increased knowledge, improved patient care, collaborative working	Continuation of service provision for all Units within the Network. Evidence of process of regional implementation, reduction of risk, providing links to Trust plans	Revision of policies and procedures, agreed process for regional service delivery	Regional/national response to a health event, widespread approach reduces risk to individual Trusts	Fairness of approach, reduced delivery of care according to agreed process, risk reduction	Network facilitated National data collection system and process
Collaborative working with NHS Organ Donation Teams	Development of systems and processes to increase rates of organ donation following brain death or cardiac death	Collaborative working to improve knowledge and skills to increase working practices to enhance rates of donation and transplantation	Increased transplantation and donation rates	Working within a legislative framework to facilitate organ donation and transplantation	Development of a regional/national approach to increase donation/transplantation	Humane and appropriate response to increasing donation and transplantation needs	Networked system of care and learning

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Network Surge Planning	Patients gain access to a critical care bed in the event of a surge	Improved knowledge for multi-professional approach to cope with all eventualities during a major incident or surge. Sharing of facilities during a surge event	Identifies appropriate use of staff, resources etc. and highlights risks to Trusts. Sharing of scarce resources across a Network region during a surge event	Efficient and effective use of resources in difficult times. Identification of Commissioner role in a Surge event	Strategic view, planning and resource identification. Identification of SHA role in a Surge event	Standardised efficient and effective use of resources	Cross Network Development of Framework
Regional collaboration during COVID-19 pandemic	Maintenance of critical care service during a pandemic	Sharing of expertise and knowledge within Network and across Network boundaries for the whole pathway	Standardised quality of care; collaborative engagement	Working collaboratively with networks to ensure continuation of service during pandemic	Working collaboratively with networks to ensure continuation of service during pandemic	Service delivered within resource	Shared learning for recovery phase
National collaboration during COVID-19 pandemic	Maintenance of critical care services during a pandemic	Sharing of expertise and knowledge with national team – assurance of systems and processes	Standardised quality of care; collaborative engagement	Assurance of critical care services	Knowledge sharing to ensure continuation of service during pandemic	Service delivered within resource	Shared learning for recovery phase
Integration of Service Specification for Adult Critical Care into NHS contracts	Identifies best service for all critically ill patients	Agreed standard to work to with clearly identified key performance indicators	Facilitates development of critical care specification within Trust contracts	Facilitates collaborative working and identification of an agreed set of key performance indicators	Agreed regional standard across a scarce and costly service	Identification of best service and implementation of an assurance process	Cross Network Development of Framework
Continuous re-design and implementation of Network Self-Assessment Tool and process	Process to ensure standard of service delivered to all critically ill patients in the region. Equity of care/ standards, improved patient care/ delivery of services	Shared learning. Demonstration of Units' willingness to be part of the Network in order to benefit from standardised systems/processes etc.	Shared learning. Identification compliance with Network systems/processes. Action plans to develop and improve staff/services/resources	Evidence of compliance against agreed key performance indicators, patient care, standards and service delivery	Provides assurance. Informs compliance, patient care, standards and service delivery	Efficient and effective use of resources identifiable	Tool shared nationally with other critical care Networks
Whole network approach to repatriate patients from overseas - isolation facilities	Equity of care for all patients even when overseas. Provision of specialist service	Professional, collaborative approach to patient care	Network wide support to ensure continuation of critical care service	Regional responsibility to maintain service	Regional response to deliver best patient care	Effective efficient use of resources across the Network	Demonstrates effectiveness of Network working

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Procurement and purchase of a standardised Transfer Trolley System	Provision of standardised transfer equipment to enhance patient safety during transfer. Delivery of safe quality care	Safe, standardised, purpose-built equipment to deliver the best care to patients within the Network region	Effective standardised equipment which guarantees safety to patient and staff	Quality assured standardised care for all critically ill patients in the Network	Standardised quality service delivery across the whole Network	Cost saving to Trusts and risk reduction	
Maintenance of collaborative relationships with independent sector organisations within the Network region	Equity of care for all patients	Collaborative working in order to share best practice and promote best quality care to continually improve critical care services	Effective partnership working. Sharing of best practice and learning for both NHS and independent sectors	Improved relationships	Development of working relationships.	Sharing resources	Working with in a Network fulfils accreditation criteria for Independent sector organisations
PICU membership within the Network	Equity of care for all patients in the event of a major incident	Sharing commonalities and developing relationships and pathways of care. Sharing best practice and where appropriate systems and practices	Development of working relationship, links to Trust plans – cross pathway working	Pathway development effective use of resources, identification of economies of scale	Reduction in duplication of resources	Cost savings in unified approach	Working within an integrated Network management system
On-going management of the East Midlands Major Trauma Network	Delivery of right care in the right place at the right time by the right person	Utilisation of Network skills for design and delivery of a service in a networked model of care	Development of robust trauma Network to ensure appropriate service delivery. Utilisation of Network staff expertise	Effective resource sharing. Quality approach.	Development of strategic service development /delivery	Informing commissioning income for future service design and delivery	Working within an integrated Network management system
On-going support for the development of the rehabilitation pathway for the East Midlands	Delivery of right care in the right place at the right time by the right person	Facilitates engagement and collaboration of multi-professional clinicians. Experienced development of a service delivery model. Development of policies/procedures and guidelines	Identification of gaps in service provision to facilitate future development and design of services for appropriate service delivery. Utilisation of Network staff expertise	Effective resource sharing. Quality approach	Development of strategic service development /delivery	Informing commissioning income for future service design and delivery	Working within an integrated Network management system
Quotient Bioresearch high risk study sharing	Forward intelligence to ensure access and care for all patients in the Network	Professional, collaborative approach to patient care	Network wide support to ensure continuation of critical care service	Responsibility to maintain a quality service for all patients	Standardised quality service delivery across the whole Network	Risk reduction	Effective Network intelligence to improve patient care

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Members of the Network participating on National Groups	Best quality service delivery and patient care disseminated across the Network	Early identification of issues. Use of evidenced based national standards to promote best quality critical care service and patient care	Early identification of issues. Network wide spread of information to improve patient care and standards of service	Early identification of issues. Increased quality of care and improved service delivery	Early identification of issues. Adherence to national and regional standards	Standardised best patient care	Promotes Network profile. Recognition of expertise within the Network
<b>Data/Information:</b>							
Sharing of regional critical care costs	Continuation of service. Collection of information to inform service development and delivery	Use of standardised data to confirm increased activity	Identification of increased activity to inform commissioners. Support Trusts in data collection, ensure development of appropriate service contract	Validation of suspected actual and increased activity to inform current and future planning	Development of strategic service development /delivery	Informing commissioning income for current/future service	Open and transparent approach to data sharing
On-going identification, collection, analysis and illustration of Network Benchmarking data	Collection of robust data to inform service design and delivery. Data analysis to ensure delivery of the best care	Standardised system to collect accurate patient data, regional/ national benchmarking	Accurate data to inform contracts and future financial flows, contract negotiation, cost savings	Accurate data to inform contracts and future financial flows, contract negotiation, cost savings	Identification of risk to service delivery/ development, direct links to Department of Health project	Trust saving £x for commercial purposes, projected commissioning/ income, risk reduction	Network participation in national projects, market leader
Review of delayed discharges	Data collection to evidence gap in efficient service delivery	Accurate and robust measurement of shortfall in service providing evidence for improvement	Evidence of breakdown in patient flow	Accurate data to assist with financial planning.	Development of whole hospital delivery to prevent bottlenecks	Informing commissioning income for current/future service provision	Data to inform national project
Effects of single sex provision on critical care periodically reviewed	Assure patient dignity and privacy whilst in critical care (except where any clinical assessment precludes conformity)	Development of procedures and policies. Evidence that patient care is not compromised	Highlights bottlenecks in patient flow	Current and future planning. Financial flows disrupted	Development of whole hospital delivery to prevent bottlenecks	Informing commissioning income for current/future service	
Continuous of the Critical; Care Related Events Database system to support incident learning.	Development of data tool to reduce the number of harm events to improve service development and delivery	Standardised system to collect accurate information	Accurate data to inform and reduce the number of harm events. New ways of working identified with improvements to patient care	Accurate data to inform development of service	Identification of risks and harm events as well as good practice events.	Risk reduction. Reduced litigation. Quality Improvement	Identification of common events to inform Network patient safety project

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Analysis of critical care incidents	Improves outcomes for patients	Use of secondary data to identify improvements for patients. Findings shared at Network Groups	Evidence effectiveness of a systematic networked approach to managing the transfer of critically ill patients	Evidence effectiveness of a systematic networked approach to managing the transfer of critically ill patients	Evidence effectiveness of a systematic networked approach to managing the transfer of critically ill patients	Internal Network Audit	Data demonstrated effectiveness compared to historical data